Bath & North East Somerset Council

Policy Development & Scrutiny

Report 2014-15



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Chair of PDS foreword

"I am delighted to be able to introduce the annual Policy Development and Scrutiny (PDS) report for 2014-15. Our 6 PDS panels have looked at a wide range of issues this year that impact upon residents, businesses and organisations. This Annual Report will start by explaining what the Policy **Development and Scrutiny** function does. The report will then give an overview of what each of our 6 PDS panels do along with a special focus on a topic of interest for each.

Our job as Councillors would be ever more challenging without contributors towards our meetings and reviews. May I take this opportunity to thank

those who have spoken at our meetings, written to us or submitted evidence. Whether this be Cabinet member, ward Councillor, community organisation, officer or members of the public.

As the 2010-15 administration comes to a close, I reflect upon all of the varied work that PDS has done during the last five years. Sometimes our work can be complex and challenging. But as the B&NES motto goes: Bath & North East Somerset – The place to live, work, and visit. Positive change can only be made by continuous improvement. I trust the next cohort of panel members in the new administration will take



forward PDS' invaluable role, and continue to ensure that the work we do, contributes to improving our communities."

Cllr John Bull, Chair of PDS Chairs and Vice Chairs' Group

About Policy Development & Scrutiny

PDS panels hold the Cabinet and officers to account. We ensure that the Council and other services provide good value by examining issues that impact on Bath and North East Somerset residents, businesses and visitors. In doing so, we promote issues which are of relevance to local people, and actively engage them in the scrutiny process.

When choosing issues to investigate, we will question whether recommendations could tangibly improve a service for the local community. A work programme is agreed with each panel focusing on an area of service delivery. In some instances, joint panels can be convened to undertake work. We can also act as a catalyst – calling other public bodies to account for their actions.

PDS panels are made up of Councillors and some cooptees in order to review the work of the Cabinet (the decision making Councillors within the Council) and help to improve the performance of the Council's services. We investigate issues that impact the local community.

We meet regularly, during both daytime and evenings. Meetings usually last for about 2-3 hours. The agenda and reports for our meetings are published about a week beforehand and are available at www.bathnes.gov.uk (under 'Council meetings, minutes, agendas and reports') and also at the Council's public information points. Meetings have a formal structure, but are run in an informal, accessible way with free and open discussion.

Residents and stakeholders can get involved by attending public meetings or giving evidence to one of the panels. People can also suggest a topic for a scrutiny review or send in comments about a review (see contact details on back page).

We do not make decisions about Council policies and services, but instead make recommendations to the Cabinet or Council. We also do not deal with individual gueries or complaints. These should be pursued either through Council Connect or the Council's Suggestion and Complaint service (tel:01225 394041, or alternatively you can e-mail: councilconnect@bathnes.gov.u k). Finally, we cannot investigate regulatory or 'quasijudicial' decisions, such as planning or licensing.

Early Years, Children & Youth PDS Panel



"Members find that contributing to the work of this PDS panel a positive part of their role. In a period of continuing financial pressure on the Council, our role in holding the Cabinet to account is still important in ensuring that young people across B&NES are best served.

One topic high on the national agenda was the sexual exploitation of children. Whilst B&NES had not experienced the media concern that other parts of the country had found, as Councillors we didn't feel that such an important topic should be left.

One other important topic was the change in national policy



introducing free school meals for children in reception, year 1 and 2. The panel were keen to look at how schools were preparing for this big change.

Councillors were also keen to learn more about how other areas of policy change were developing with updates on the Pupil Premium and the role of the local authority alongside academies and free schools"

Cllr Sally Davis, Chair EYCY
PDS Panel

- Corporate parenting and transitions to adult care
- Health, commissioning and planning for children
- Opportunities for disadvantaged teenagers
- Primary, secondary and further education
- Safeguarding children
- Children, young people and family support
- Learning and inclusion

Early Years, Children's Centres and Early Help

2013 members were asked to agree an overall saving of £2.3m from 2013-2016 to the Early Years and Children's Centre Service. Implementation of the budget reductions would however be deferred until 2014-15. It was recognised that further plans would come to a budget vote in future. Officers were asked to provide a report to the EYCY PDS Panel to allow further consideration of the implications of savings and for potential alternative options to be reviewed.

A Task and Finish Group was formed, with the recommendations taken to Cabinet during the autumn. Further to this meeting, a Call-in • of the decision was heard in late 2013. Full Council then went on to put £300K back into the Children's Centre and Early Years budget.

Panel received a further report about this topic. Members learnt that models of working would At the Council budget meeting in allow budget reductions to be made with the least adverse effect on those in the greatest need. The potential for a staff mutual model was indicated. Members recognised that the service needed to become more efficient. Amongst other things, the recommendations of the PDS panel in September 2014 were:

- to note consultation results and to recognise work on the new models;
- to know more about alternative ways of delivering to universal groups without council funding;
- to support the concept of, and learn more about a staff mutual model; and
- to understand more about implementation and it's impacts on families.

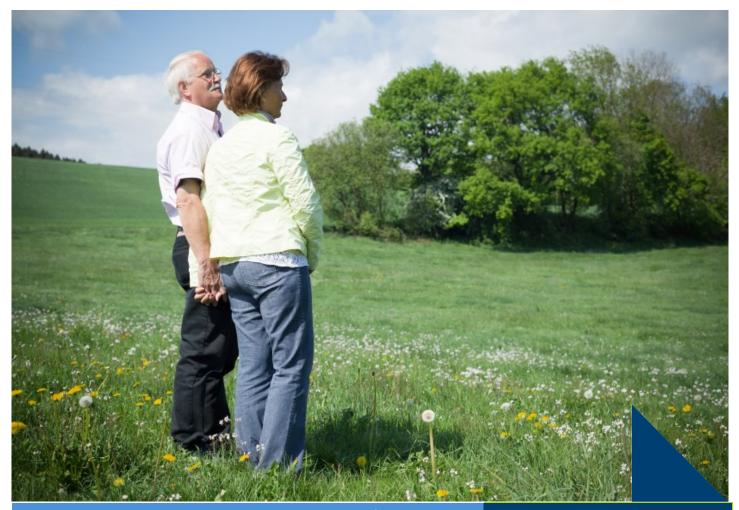
In Autumn 2014, the EYCY PDS In Jan 2015, the panel received a verbal update by officers on the re-design of the service that included information about:

- work being done on staffing;
- how minimal redundancies were envisaged;
- the new structure to be in place in June 2015;
- a business plan for the staff mutual model being developed, with support being given from the Cabinet Office and B&NES officers:
- a board to be convened for oversight of a mutual model: and
- talks to continue with health colleagues to ensure that services such as breastfeeding support may be sustained.

- Children's centre restructuring
- School meals service
- Changes to the primary curriculum
- Results of a youth public transport survey •
- **Apprenticeships**
- **Educational results**
- Primary school and young people's parliaments
- Special educational needs and disability reform
- The role of local authorities alongside academies and free schools
- School admissions
- Pupil premium
- Narrowing the gap (inequalities)

- School performance data
- Reconstitution of governing bodies
- Service performance reporting and inspection framework
- Looked after children
- Sexual exploitation •
- Medium term plan and budget
- Bath Area Play Project—Summer of Fun Activities programme
- NSPCC primary schools programme
- Child friendly city initiative •
- Children safeguarding and schools •
- Children's centre and staff mutual update
- Peer challenge outcomes

Wellbeing PDS Panel



"This year has again been a busy one, with lots of business on the Wellbeing PDS Panel work programme.

We welcomed continuing developments to our local hospitals, including the Royal National Hospital for Rheumatic Disease ('The Min') and the Royal United Hospitals (RUH). I was particularly pleased to hear that the RUH had achieved Foundation Trust status in Autumn 2014.

The local ambulance service (South West Ambulance Service (SWAS)) has also evolved, with Councillors from the Wellbeing PDS Panel contributing to the scrutiny of the service, by a new joint scrutiny committee that draws members from across a number of local authorities in our area.



The PDS panel also took the opportunity to revisit the outcomes of the Homecare Review 2010. We were pleased to be able to give a clean bill of health to the home care system. We will of course remain alert to any issues and keep a watching brief until the next review, which is likely to take place in 2017".

Cllr Vic Pritchard, Chair Wellbeing PDS Panel

Panel remit:

- Health scrutiny
- Public health (Improving health and reducing health inequalities)
- Adult health and social care
- Healthwatch
- Health, commissioning and planning for Children*

* with EYCY Policy
Development & Scrutiny Panel
where relevant

Alcohol Harm reduction

The previous B&NES Alcohol Harm Reduction strategy was adopted in April 2012. A commitment to refresh the strategy in light of national and local developments was agreed by the Wellbeing PDS Panel in May 2012.

A Joint Scrutiny Inquiry Day in October 2013 and its subsequent recommendations informed the strategy refresh, alongside national and local developments since 2012.

The draft Alcohol Harm
Reduction Strategy for Bath and
North East Somerset (2014 –
2019) was considered by the
Wellbeing PDS Panel in late
2014. The panel supported the
Strategy and agreed that it be
taken forward for endorsement
by the Cabinet.

The panel also agreed the strategy be refreshed in 2017 to update priorities and recommendations to ensure relevance to emerging local, regional and national issues.

In doing so, the panel sought to actively engage in the call for evidence based national initiatives to support local delivery such as minimum unit pricing, a reduction in blood alcohol levels for driving, a public health objective in the licensing act and restrictions on advertising and sponsorship by the alcohol industry.

- Alcohol is the third greatest overall risk to health after smoking and raised blood pressure
- Overall, our alcohol consumption is reducing but we are still drinking twice as much compared to 1960's levels.
- The total estimated cost in B&NES of the harm arising from alcohol-use disorders is some £45.0 million a year
- Bath and North East Somerset has significantly higher rates of under 18's admitted to hospital for alcohol specific conditions than nationally.

(Source: Presentation to PDS panel, 28 Nov 2014)

- Updates from Healthwatch
- Updates from B&NES Clinical Commissioning Group
- The role of Care Quality Commission: changes to legislation
- Urgent care update: Bath Health Community (Winter report 2013-14)
- Developments in the model of care for vascular services (adult)
- Hydrotherapy services
- Homecare review 2010 update
- South West Ambulance Service Joint Health Scrutiny Committee: Councillor membership
- Specialist mental health services update

- Connecting families
- Sexual health (HIV)
- Royal National Hospital for Rheumatic Disease NHS FT: organisational and acquisition updates
- Updates on the 111 service
- Updates on the nonemergency patient transport service
- The new public health system
- Local Safeguarding Adults
 Board: Annual report 2013 14
- Care Act 2014: update and options for charging of services
- Medium term service and resource plan

- Teenage Pregnancy update
- Alcohol Strategy refresh
- Homelessness update
- Impact assessment for transfer of endoscopy services
- Action on loneliness
- NHS health check programme update
- Specialist mental health services—inpatient redesign impact assessment and update
- Care Quality
 Commission—fundamental standards
- Dementia work programme update
- Refresh of the 'Shaping up' healthy weight strategy

Resources PDS Panel



"The Resources PDS Panel has again cast its net widely, seeking to understand a good range of issues over the last year.

The authority has been busy implementing new ways of working and refreshing office space. The new Keynsham Civic Centre has for example, seen a major development for both staff and public. As Councillors we received an update on this office space and how the new ways of working would be beneficial.

At a time when public services are under pressure to make financial savings, the panel reviewed the approach to shared services with North Somerset Council. It was interesting to hear

how we could make the best of working together in some areas.

Some of our panel members also took the opportunity to make a site visit to a gypsy and traveller site in neighbouring authority Bristol, to assess the scope of expenditure and support services for such sites."

Cllr John Bull, Chair Resources PDS Panel

- Revenues and benefits
- Council connect
- Public sector partnerships
- Finance
- Improvement and performance
- Legal and democratic services
- Risk and assurance
- Policy and partnerships
- Change programme



The setting of the budget is a multi-stage process involving all of the panels. In autumn each year, panels will discuss potential variations to the 3 year budget plan as well as the capital programme. In particular, they will look at how future changes in legislation or finances may have an impact upon the local community, and how spending can alter to meet changing needs. They may request further investigation and information at this stage, before any decisions are finally made.

Early in the next year the panels then examine and challenge the detail of the proposed variation for the coming financial year (from April), making sure it is being used to achieve the priorities and decisions they considered in the autumn.

In February comes the final stage involving a meeting of the Resources PDS Panel. By this time, comments from all the panels have been collated and are considered together against the corporate (whole Council) budget. This ensures a co-

ordinated picture from the Policy Development and Scrutiny Panels is given to the Cabinet.

The Cabinet then decide which budget proposals are recommended to the whole Council, who make the final decision about the budget and council tax.

This process offers accountability and transparency during budget setting, and ensures that decisions about the next 3 years' have been thoroughly investigated and challenged. This guarantees that maximum benefit is delivered to the local community when the budget and council tax levels are set.

The key points from the Feb 2015 budget Council meeting were:

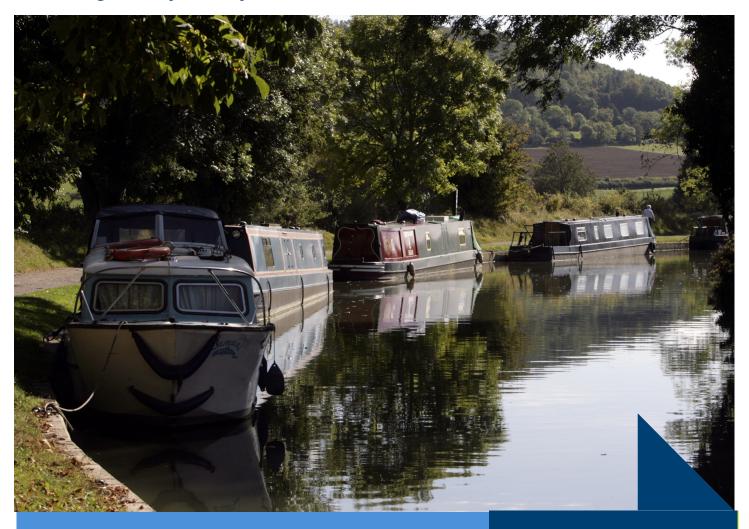
- Council Tax frozen for the fifth year running (£1,201.85 for a 'Band D' property) – recognising the on-going pressure on household incomes.
- The budget set out a capital spending programme of £84.9m which includes £6.6m for school expansions across the district to meet rising demand for pupil places; £5.9m for highway maintenance and improvements and £1.9m on transport initiatives.
- Despite financial pressures, the Council managed a balanced budget of £119,843,000 for 2015/16.
- The Council faces significant reductions (14%) in Government funding this year; and faces further financial challenges in the years to come.

(Source: B&NES Council website news item, 18 Feb 2015)

- Office space: allocation updates
- Public service transformation network
- Financing and support services for a proposed gypsy and traveller site
- Keynsham town centre scheme: retail update
- Performance reward programme: the better together project
- Approach to shared services and cooperation agreement with North Somerset Council

- Performance management updates
- Financing of the 'Better Care' plan fund
- Council procurement
- Medium term service and resource plans
- Budget and Council Tax 2015/16
- Impact of task and finish groups of the Resources PDS Panel
 - Welfare reform update

Housing & Major Projects PDS Panel



"As the returning Chair of the Housing & Major Projects PDS Panel I was pleased to welcome a wide range of updates on policy and service topics to our meetings.

The panel took the opportunity to hear about projects which will contribute to the development of the communities of Midsomer Norton, Radstock and Westfield.

Councillors also understood more about the next phase of the Bath Western Riverside. This was of particular interest given the panel's positive work of previous years in which we examined

how the area's riversides could be better represented.



The panel has been keen to maintain an overview of the interests of those members of society that are often hard to reach. Councillors received an update on the Lower Bristol Road gypsy and traveller site. Some of our panel also attended a site visit to a gypsy and traveller site in Ashton Vale, Bristol."

Cllr Eleanor Jackson, Chair Housing & Major Projects PDS Panel

- Housing
- Housing choices for vulnerable people
- Housing delivery
- Travellers
- West of England Partnership
- Projects
 - ♦ Developments
 - Major Projects

Major projects update

The Core Strategy sets out the Council's vision for the district. The Placemaking Plan identifies key measures required to achieve this ambition.

A number of major projects are being pursued so the panel asked for an overview of some of these across a number of meetings including:

- Bath Western Riverside
- Somerdale
- Midsomer Norton
- Radstock
- Westfield

Members heard during an update how the Council proposes to establish the Radstock and Westfield Development Advisory Group. The purpose of this group is to ensure that locally elected members (ward Councillors and representatives from the Town Council) are kept informed on all key developments that take place within the Radstock and Westfield wards and to provide

a clear process of engagement with the local community to avoid duplication and improve communication.

The panel noted the progress on various sites, as well as the proposed Radstock and Westfield Development Advisory Group.

The Placemaking Plan will allocate key sites in the centre of Radstock and set out the design / placemaking principles for the development of these sites.

The sites are likely to include:

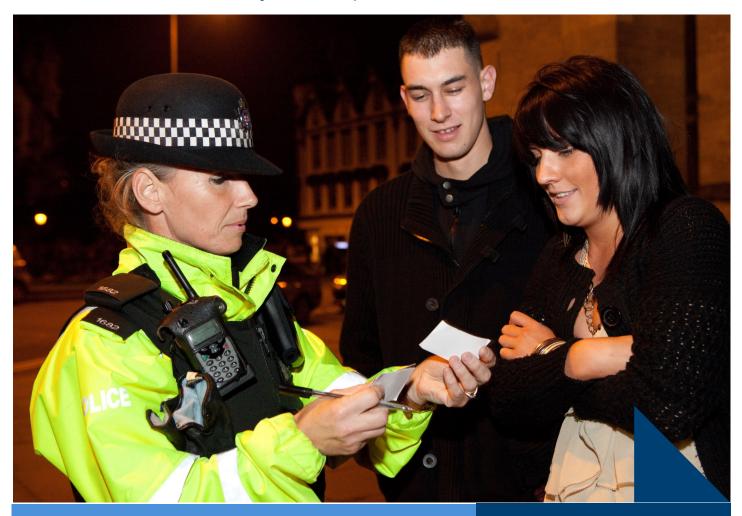
- Charltons
- Rymans
- The library
- Coombend
- Old school
- Norton Radstock College
- St Peter's factory site

(Source: Radstock & Westfield Development – Development update report to HMP PDS Panel meeting, 23/9/14)

- Funding approval for indicative affordable housing programme
- Bath Western Riverside / Somerdale: next phase
- Council strategic river group
- Midsomer Norton: projects update
- Annual housing report
- Radstock and Westfield: projects update
- Student accommodation
- Lower Bristol Rd gypsy and traveller site
- Gypsy and traveller allocation policy

- Empty property initiative update
- Saw Close Casino and hotel
- Registered housing providers presentations
- Universal credit
- Medium term plan and budget
- Boat dwellers and river travellers update
- Paulton development update
- Homelessness update
- Additional HMO licensing update
- Decent homes policy update
- Former MOD Site (Foxhill / Mulberry Park)
- Somerdale update

Economic & Community Development PDS Panel



"As Councillors we try and do the best for our communities by holding to account Cabinet Members and officers. Given the continued pressures on the economy it was important for the panel to hear about the Economic Strategy.

Community safety was also a key feature of the panel's scrutiny programme, hearing items on the new powers of the Anti-Social Behaviour Crime and Policing Act, the Safe Places scheme and substance misuse.

The panel was particularly pleased to welcome representatives of Avon & Somerset Police, who took part in question and answer sessions about the new police operating model. This



attracted interest from residents as well as Councillors. The first of these meetings was held in June 2014. It was the first televised PDS panel meeting in B&NES. This brings the importance of scrutiny in line with other meetings that are webcast across the authority. A further meeting was held in January 2015".

Cllr Robin Moss, Chair Economic & Community Development PDS Panel

- Quality of life
- Community safety
- Narrowing the gap between the worst performing wards and other areas
- Leisure and culture
- Big Society and third sector funding initiatives
- Economic enterprise and business development
- Tourism, heritage, destination management, arts and festivals
- World heritage management

New police operating model

During 2014, Avon and Somerset Police looked to implement a new operating model. These changes came about not just due to funding constrains, but in part by the impact of developments to IT and estates.

An extra panel meeting was held in June 2014 to consider the impact of the new police operating model, including proposed changes to police stations in the Bath and North East Somerset area. Chief Superintendent Sarah Crew of Avon & Somerset Police spoke at the meeting. A 'Question Time' format was used, with the public able to submit questions about the new operating model in advance, or at the meeting itself. This meeting was significant, in that it was the first time a PDS panel meeting had been webcast for the first time.

Chief Superintendent Crew answered a range of questions on topics such as:

- Challenges of the new model
- Public access
- Neighbourhood management
- Anti-social behaviour
- Size of facilities
- Use of modern IT

Chief Superintendent Caroline Peters of Avon and Somerset Police provided a further update on the new operating model at a later panel meeting in January 2015.

"Local policing teams will work in a smarter way that will be simpler for staff and better for the public"

"Neighbourhood managers will be the golden thread that brings everyone ,including housing, health, probation and drugs workers , together to tackle crime and criminality, support victims and vulnerable people, and help offenders in moving away from a life of crime"

"Response, neighbourhood and targeted crime units will work as one team to catch criminals and disrupt crime"

(Source: Extract of Avon & Somerset Police infographic submitted to PDS panel, see Minutes June 2014)

- B&NES economic strategy review: update report
- Young people's substance misuse service:
 Project 28
- Green jobs in B&NES: update
- Fit for life strategy (formerly leisure strategy)
- Police: New operating model
- Anti-Social Behaviour, Crime and Policing Act: update on new tools and powers

- Strategic river group
- Bath world heritage site
- Safe places scheme (formerly community safety zones)
- Update on apprenticeships, work placement, work experience, internships and volunteering policy
- Medium term plan update
- Connecting families

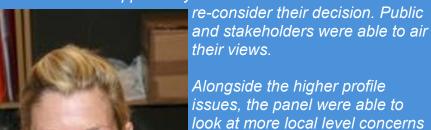
Planning Transport & Environment PDS Panel



"As part of this year's business the panel considered policy crucial to the continuing development of our communities. This included a paper on the Core Strategy update. Members also looked at the Getting around Bath Transport Strategy and the Enterprise Area Masterplan. By holding the Cabinet to account on such policies, the panel can add value to our environment for decades to come.

Councillors have also asked for a number of Cabinet decisions to be reviewed through the process of 'call-in'. A call-in about Keynsham street names came to the PTE PDS Panel.

Councillors had the opportunity to ask the Cabinet Member to



Cllr Marie Longstaff, Chair Planning Transport & Environment PDS Panel

Stoke South".

such as weight restrictions in

Stowey and ford signage in Chew

- Highways, parking and transport
- Environmental services
- Natural environment and green Infrastructure
- Major transport Schemes
- Planning
- TransportDevelopment
 - transport planning and policy
 - major transport infrastructure

Enterprise Area Masterplan

In Autumn 2014, the panel received an update about the Enterprise Area Masterplan. Members learnt more about the strategies and next steps for key sites of the plan, prior to Cabinet.

The panel discovered the Masterplan's aim is to bring Bath's riverside to life. This vision impacts 98 hectares of land, 36 of which are brownfield land. Economic growth is envisaged with the potential for 9000 new jobs and 3400 new homes. The key growth sectors are understood to be creative industries, professional financial and business services, information technology and software development. The panel explored those achievements already started, including Saw Close.

Panel members heard how engagement with stakeholders had included consultations, events and meetings.

Based on the "beautifully inventive" vision for the City, stakeholders were said to have suggested overriding Core Values that the Enterprise Area should seek to deliver: quality,

enterprise, design, heritage, green, water, health and wellbeing.

Positive engagement is anticipated with partners in the future, and co-ordination with other strategies and policy bases.

The panel learnt the schemes active in the Enterprise Area in 2015 should include:

- Bath Western Riverside (continued delivery)
- Saw Close Casino development
- Green Park House student housing
- Bath Quays Waterside flood alleviation
- Guildhall Undercroft
- Bath Transport Package (Newbridge P&R)
- Seven Dials / Kingsmead Square
- Stall Street
- GWR electrification (ongoing)

(Source: Presentation to PTE PDS Panel, see minutes 16/9/14)

- First bus: fares consultation
- Transport strategies
- 7.5T HGV weight restrictions, The Street, Stowey
- Core strategy update
- Council's statement of principles (licensing policy)
- Review of the council's street trading policy and conditions
- Enterprise area masterplan
- Community Infrastructure Levy draft charging schedule

- Local development scheme review
- Air quality in B&NES
- Proposed ford signage de-cluttering: Chew Stoke South
- Medium term plan and budget
- West of England joint planning strategy
- Bus contracts (equalities)
- Highways contracts—due diligence and commissioning
- Public space protection orders
- Local recycling collection points

Call- In



A call-in is a request made by a PDS panel to examine a Cabinet decision that has been made but not yet been implemented. If the call-in request meets certain criteria, a PDS panel will examine the decision.

The Councillors have the power to ask the Cabinet to reconsider the decision based on their findings.

It is important to note that the panel can only recommend that the Cabinet reconsider the decision it made. The panel does not have the power to amend the decision itself.

Decisions that are subject to a call-in are ones made by:

- the Cabinet;
- a Cabinet Councillor;
- a committee of the Cabinet:

- an officer taking a key decision acting on delegated authority from the Cabinet:
- an area committee acting on delegated authority from the Cabinet; or
- a body under joint arrangements.

There are instances when decisions cannot be called in.

These are:

- where the Cabinet decision is urgent, as defined in the urgency procedure rules;
- the effect of a call-in alone would be to cause the Council to miss a statutory deadline for action; or
- decisions were made by quasi-judicial or regulatory committees.

A PDS panel has three options after considering a Call-in. They can refer the matter to full Council to undertake the panel's role; they can ask the Cabinet Member(s) to reconsider their decision or, they can allow the Cabinet Member(s) to proceed as originally agreed.

In September 2014, the Resources PDS Panel considered a call-in regarding a policy loan for a solar array.

The call-in followed a decision by Cllr Paul Crossley (Leader of Council) and Cllr David Bellotti (Cabinet Member for Community Resources) to in principle make the loan of £500K to the Wilmington Farm Solar Array, subject to due diligence. They also made a decision to authorise the Divisional Director for Strategy & Performance, in consultation with the Cabinet member for Resources, to authorise the loan once satisfied that due diligence has been completed and subject to relevant terms and conditions.

To assist in their deliberations. the Resources PDS Panel received a range of written and

verbal evidence, interviewed the Subsequently, 15 councillors Cabinet Members, senior officers, and Cllr Liz Richardson on behalf of those Councillors who signed the call-in request.

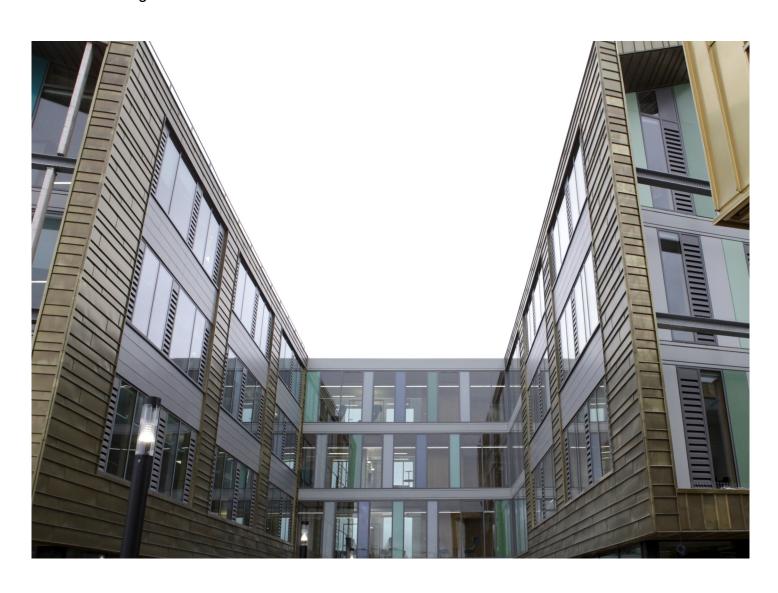
Having considered the evidence, the Panel voted to dismiss the call-in and allow the decision to be implemented as set out.

In July 2014, the Planning, Transport and Environment PDS Panel examined a call-in request about a Cabinet decision on proposed street names in Keynsham.

The Council, as developer, had proposed naming a street, created as part of a new development Market Walk. A public consultation had suggested alternatives. Cllr Katie Hall (Lib Dem, Lyncombe) decided not to object to the developer's suggestion.

wrote to the Scrutiny panel asking for the decision to be called-in.

Having considered the evidence, the Panel voted to refer the call-in back to the **Cabinet Member for Community** Integration to reconsider her decision.



Working with PDS panels

Our PDS panels work closely with a wide selection of groups, organisations and individuals. Without positive, trusting and mutually beneficial relationships, the work of the panels would not be nearly as valuable.

We would like to thank the following, who amongst others, have contributed to the reviews and call-ins during the previous year:

- Youth Forum
- Keynsham Leisure Centre
- Developing Health and Independence Project 28
- Avon & Somerset Police
- Bristol City Council (Equalities Team)
- First Bus
- Re:Generate
- Bath& West Community Energy (BWCE)
- NHS B&NES Clinical Commissioning Group (CCG)
- Care Quality Commission (CQC)
- NHS England Specialised Commissioning
- NHS South West Ambulance Service Foundation Trust
- Healthwatch
- Avon & Wiltshire Mental Health Partnership NHS Trust
- Royal National Hospital for Rheumatic Diseases NHS Foundation Trust (RNHRD)
- Royal United Hospitals Bath NHS Foundation Trust
- Arriva Transport Solutions Ltd
- Public Health England
- Knightstone
- Mott MacDonald
- Bath Area Play Project
- NSPCC
- Guinness

PDS panel membership

Early Years, Children & Youth Resources PDS Panel **Wellbeing PDS Panel PDS Panel** Sally Davis (Chair) John Bull (Chair) Vic Pritchard (Chair) Sarah Bevan (Vice Chair) Roger Symonds (Vice Chair) Katie Hall (Vice Chair) Liz Hardman Colin Barrett Sarah Bevan Michael Evans Charles Gerrish Eleanor Jackson David Veale **Tony Clarke** Barry Macrae Loraine Morgan-Brinkhurst MBE Paul Myers Bryan Organ Nicholas Coombes **Nigel Roberts Kate Simmons** Sharon Ball Co-opted members: **Neil Butters** David Williams (voting) Chris Batten (non-voting) Edward Joseph (non-voting) Democratic Services officer: Democratic Services officer: Democratic Services officer: Mark Durnford Jack Latkovic Michaela Gay **Economic & Community** Planning, Transport & **Housing & Major Projects PDS Panel Environment PDS Panel Development PDS Panel** Robin Moss (Chair) Marie Longstaff (Chair) Eleanor Jackson (Chair) Cherry Beath (Vice Chair) Lisa Brett (Vice Chair) Steve Hedges (Vice Chair) Patrick Anketell-Jones Liz Richardson **Brian Simmons Geoff Ward** Les Kew Gerry Curran **David Martin Brian Simmons** June Player David Veale Andrew Furse Roger Symonds

Democratic Services officer:

Jack Latkovic

David Martin

Nathan Hartley

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Jack Latkovic



Mark Durnford



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Response

Ideas

Engagement

Thoughts

Community

Statement

Policy

Inquiry

Consultation Review

Call-in

Scrutiny

Case study

Evidence

Consideration Recommendations Question

Statement

Panel

Quote

Stakeholder